

SWSLHD
Clinical Stream Development Priorities
Cancer Services Clinical Stream
2018 – 2020

Leading care, healthier communities



Health
South Western Sydney
Local Health District

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Overview of Cancer Services Clinical Stream in SWSLHD

Cancer impacts on everyone in the community in some way, at some time. People of all ages, genders and backgrounds are diagnosed with cancer on a daily basis. In 2016 the population of SWSLHD was 966,450 – 36% were born overseas and 49% speak languages other than English, with an Aboriginal population of 16,551. The projected cancer incidence by 2021 will be 5,712; with an estimated 1,865 cancer related deaths.

The South Western Sydney Local Health District (SWSLHD) Cancer Services have built a significant reputation in the local and wider community, as a service of excellence with high quality feedback on patient satisfaction, high quality patient outcomes and an international reputation for innovative research and development. Preventing cancer and improving outcomes for people with cancer and their families are high priorities for the SWSLHD in achieving its vision of “*Leading care, healthier communities*”.

The SWSLHD Cancer Services Purpose is “to provide timely, high quality, comprehensive and compassionate care to people within the Local Health District who are affected by cancer and to those referred to our facilities and services for specialist care”.

Services for people with cancer are provided by a broad range of organisations and in a diverse range of settings, including Population Health services, the public and private hospital systems, General Practice, community based health service providers, private imaging and laboratory services, charitable institutions and research organisations. SWSLHD Cancer Services have aligned our goals with the NSW Cancer Plan, and are as follows:

Goal 1: Reduce the incidence of Cancer

Reducing the incidence of cancer across the community is vital, as growth in cancer services will be unable to meet the increasing demands from a growing and ageing population.

The Cancer Institute NSW predicts that at least one third of all cancer cases are associated with lifestyle factors and are potentially preventable.








Goal 2: Increase the survival of people with cancer

The ultimate goal of cancer services is to save the lives of people with cancer. Increasing the survival of people with cancer has a multitude of benefits to individuals, families, communities and the economy.

Goal 3: Improve the quality of life of people with cancer.

Cancer has a variety of short and long term impacts on those who are diagnosed and the people around them. To improve the quality of life of people with cancer throughout the entire cancer journey including survivorship.

Service Map Key

Key	Description
	Developing service
	Partial service
	State-wide service provision
	Lead service or Centre of Excellence
	Networked service i.e. linked to “lead” service
	Single service which provides services across the LHD
	Hub and Spoke clinic provided

Service Map – Cancer Services Clinical Stream – Current

	Cancer Services				
	Bankstown Hospital	Liverpool Hospital	Fairfield Hospital	Campbelltown/ Camden Hospital	Bowral & District Hospital / Southern Highland Private Hospital
Medical Oncology	Medical Oncology	Medical Oncology		Medical Oncology	Medical Oncology
Medical Oncology Inpatient	Medical Oncology Inpatient	Medical Oncology Inpatient		Medical Oncology Inpatient	
Chemotherapy	Chemotherapy excluding Haematology	Chemotherapy		Chemotherapy excluding Haematology	Chemotherapy
Radiation Oncology	Radiation Oncology	Radiation Oncology		Radiation Oncology	Radiation Oncology
Radiation Oncology Inpatient		Radiation Oncology Inpatient		Radiation Oncology Inpatient	
Radiation Therapy		Radiation Therapy		Radiation Therapy	
Paediatric Oncology					
Adolescent and Young Adult Cancer Services					
Palliative Care Inpatient		Palliative Care Inpatient	Palliative Care Inpatient *Braeside	Palliative Care Inpatient *Camden	
Palliative Care Consult	Palliative Care Consult	Palliative Care Consult	Palliative Care Consult *Braeside	Palliative Care Consult	Palliative Care Consult
Oncology Pharmacy	Oncology Pharmacy	Oncology Pharmacy		Oncology Pharmacy	Oncology Pharmacy
Cancer Genetics		Cancer Genetics			
Cancer Clinical Trials	Cancer Clinical Trials	Cancer Clinical Trials		Cancer Clinical Trials	Cancer Clinical Trials
Clinical Trials Pharmacy	Clinical Trials Pharmacy	Clinical Trials Pharmacy		Clinical Trials Pharmacy	
Haematology Consults	Haematology Consults	Haematology Consults		Haematology Consults	Haematology Consults
Haematology Inpatient		Haematology Inpatient			
Autologous and matched sibling blood stem cell transplantation		Autologous and matched sibling blood stem cell transplantation			
Orthovoltage		Orthovoltage			
Brachytherapy		Brachytherapy			
Care Coordination	Care Coordination	Care Coordination		Care Coordination	Care Coordination
Wellness Centre		Wellness Centre		Wellness Centre	
Apheresis		Apheresis			

Other Services					
	Bankstown Hospital	Liverpool Hospital	Fairfield Hospital	Campbelltown/ Camden Hospital	Bowral & District Hospital / Southern Highland Private Hospital
Diagnostic Imaging	Diagnostic Imaging	Diagnostic Imaging	Diagnostic Imaging	Diagnostic Imaging	Diagnostic Imaging
Interventional Radiology	Interventional Radiology	Interventional Radiology		Interventional Radiology	
Nuclear Medicine	Nuclear Medicine	Nuclear Medicine			
Brain/Neuro Surgery		Brain/Neuro Surgery			
Head & Neck Surgery		Head & Neck Surgery			
Thyroid Surgery	Thyroid Surgery	Thyroid Surgery		Thyroid Surgery	
Breast Surgery	Breast Surgery	Breast Surgery	Breast Surgery	Breast Surgery	Breast Surgery
Colorectal Surgery	Colorectal Surgery	Colorectal Surgery		Colorectal Surgery	Colorectal Surgery
Gastric Surgery	Gastric Surgery	Gastric Surgery		Gastric Surgery	
Pancreatic Surgery	Pancreatic Surgery	Pancreatic Surgery			
Oesophageal Surgery	Oesophageal Surgery	Oesophageal Surgery			
Liver Surgery		Liver Surgery			
Lung Surgery		Lung Surgery			
Gynaecological Surgery		Gynaecological Surgery			
Genito-urinary Surgery		Genito-urinary Surgery		Genito-urinary Surgery	

SWSLHD Strategic Directions

	Safe, Quality Care		A Healthy Community
<ul style="list-style-type: none"> • Consistently safe • Outstanding quality • Appropriate, timely care • Evidence based and patient-centred care • Cultural safety • Accountability and governance 		<ul style="list-style-type: none"> • Healthy people and communities • Safe, healthy environments • Knowing the needs of the community • Prevention and early intervention 	
	Collaborative Partnerships		A Healthcare System for the Future
<ul style="list-style-type: none"> • Consumer, patient and carer involvement • Genuine engagement and communication • Strategic partnerships • Funding opportunities 		<ul style="list-style-type: none"> • Building and adapting for the future • Networked and integrated services • Agile and innovative care • Responsive to community diversity 	
	Our People Make a Difference		A Leader In Research and Teaching
<ul style="list-style-type: none"> • Workforce for the future • Culture of respect and compassion • Employer of choice • Effective leadership and empowered staff 		<ul style="list-style-type: none"> • Delivering research innovation • Acknowledgement and recognition of research • Continuous education, teaching and training 	

Priority Developments for Cancer Services Clinical Stream

The Strategic Cancer Plan (SCP) has an implementation strategy, identifying 165 action items. The following items are those that require funding to achieve the planned goals. The cancer services clinical stream priority development list should be read in conjunction with the SWSLHD Cancer Plan and the Implementation Strategy document. For context, the 2018/19 priorities have been shown, as these are currently unfunded.

Already Approved – Progress Pending	Linkage with Clinical Service Plans
1. Haematology outpatient chemotherapy delivery at Bankstown	
2. Haematology outpatient chemotherapy delivery at Campbelltown	
Priority Service Developments (in priority order)	Linkage with Clinical Service Plans
1. Expansion of services to manage existing demand and provide flexible safe care, through staged, extended hours at Liverpool, Campbelltown & Bankstown Cancer Therapy Centres	SCP 2.26
2. Expand the Palliative Care service at Bankstown and Campbelltown Hospitals to include additional capacity for inpatient consultations, outpatient and hospital avoidance clinics and MDT participation	SCP 3.26
3. Establish a permanent Wellness and Survivorship Manager position to support the ongoing delivery of wellness and survivorship programs	SCP 3.20
4. Progressively expand Allied Health services to support people with cancer in response to service demand,	SWSLHD Strategic Cancer Plan (SCP) items 2.25, 2.60,

Priority Service Developments (in priority order)	Linkage with Clinical Service Plans
including the trial of new therapies such as music, art therapy, Acupuncture	
5. Expand the dermatology service to include clinics at Campbelltown and Bankstown Hospitals	SCP 2.33
6. Progressively revise and expand the Care Coordination service in line with best practice in the field and other centres of excellence to: implement a tumour specific Care Coordination model, with a Lead Coordinator and Support Coordinator for all tumour types; enable support from time of diagnosis, enhance linkages between all treating clinicians, enable development of expertise in particular tumour streams; respond to increasing demand for service referrals as a result of the implementation of PROMPT care and facilitate equity of access across the District and consistent delivery of support and information.	SCP 2.50
7. Enhance the capacity of Cancer Services to undertake MDT coordination and documentation	SCP 2.50
8. Establish inpatient beds at Macarthur for Palliative Care and Haematology	
9. Establish phase 2 of a coordinated SWSLHD melanoma service incorporating outpatient clinics, surgical services, inpatient capacity and care coordination	SCP 2.27
10. Restructure and enhance the Cancer Services Information Technology and management team, to improve capacity for information that supports clinical service delivery & research; and to integrate Palliative Care, Investigate the feasibility of developing a stand-alone SWSLHD Clinical Cancer Registry , separate from that of SLHD	SCP 2.77 & 2.78, 2.72, 2.73, 2.75, 2.76
11. Establish an independent SWSLHD Cancer Genetics Service through cessation of the inter-District Agreement with Sydney Local Health District	SCP 2.109
12. Embed brief interventions for smoking cessation in clinical practice by: encouraging staff to complete the online training module Smoking Cessation: A Guide for Staff available through My Health Learning and ensuring referrals are made to QuitLine for patients identified as smokers	SCP 1.4, 1.5, 1.7
13. Enhance videoconferencing capacity to facilitate improved access to MDTs across multiple sites, with appropriate high resolution screens to facilitate the viewing of radiology images	SCP 2.58
14. Develop a safety and quality framework for an integrated wellness and survivorship program with community partners.	SCP 2.46
15. Infrastructure redevelopment of the Liverpool, Bankstown-Lidcombe & Macarthur Cancer Treatment centres to manage current and projected demands, including Breast Cancer services and surgery.	SCP – The future P30-36 2.43 SWSLHD Strategic & Healthcare services plan Strategic Priorities in healthcare delivery to 2021 – Infrastructure development priorities SWSLHD 2013 asset strategic plan. Liverpool Hospital phase 2 development business case
16. Establish a District-wide Direct Access Colonoscopy process to reduce time from positive screening results to colonoscopy	SCP 2.14
17. Obtain accreditation for Liverpool Hospital as a Gynaecological Oncology Training Unit for the Certificate of Gynaecological Oncology	SCP 2.84
18. Enhance the SWSLHD Cancer Genetics Service to respond to increased demand and establish outreach Cancer Genetics clinics at Bankstown and Campbelltown Hospitals	SCP 2.36

Priority Service Developments (in priority order)	Linkage with Clinical Service Plans
19. Establish a Nurse Manager position for Cancer Services at Liverpool Hospital with oversight of cancer nursing positions	SCP 2.110
20. Establish a District Cancer Volunteer Manager to coordinate individual volunteer activities and relationships with other organisations providing volunteer support	SCP 2.87
21. Establish a Strategic Director in Surgical Oncology to support integration between surgical services, medication oncology and radiation oncology, diagnostic and other cancer treatment and support services and to lead development in surgical oncology	SCP 2.111
22. Engage a Consumer Participation and Education Manager to lead implementation of initiatives in relation to: Transforming your Experience, consumer participation, customer service and satisfaction and consumer and carer cancer education	SCP 3.13
23. Develop a comprehensive public Breast Cancer Service at Liverpool that includes specialist, surgical & community	SCP 2.43 SWSLHD Strategic & Healthcare services plan Strategic Priorities in healthcare delivery to 2021

Service Map – Cancer Services Clinical Stream – Future (2026)

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